
Your 60 Minute Lean Business

5S Implementation Guide

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Third Edition

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Table of Contents

[Table of Contents](#)

[Also by Jason Tisbury:](#)

[Foreword](#)

[What is 5S](#)

[Benefits](#)

Your 60 Minute Lean Business - 5S Implementation Guide

[Step One - Before You Begin](#)

[Step Two – Sort](#)

[Step Three - Set in order](#)

[Step Four - Shine](#)

[Step Five – Standardise](#)

[Step Six - Sustain](#)

[Step Seven - Start over](#)

[Appendix A – Your 60 Minute Lean Business - 5S Implementation Guide Bonus Schemes](#)

[Appendix B – The Culture Change](#)

[Appendix C – Tools](#)

[References](#)

Also by Jason Tisbury:

7 Steps To A Lean Business

Pocket Happiness

Your 60 Minute Lean Business – TPM

Foreword

Welcome to the Lean Business in 60 Your 60 Minute Lean Business - 5S Implementation Guide Minutes series of books. Why 60 minutes? Well for a couple of Your 60 Minute Lean Business - 5S Implementation Guide reasons. It occurred to me a number of years ago while searching through libraries and book stores for texts on the topic of lean manufacturing and lean business that most of the available books were quite large and often not easy to understand for someone new to the topic. The essence of lean is to remove waste from a business and its processes, yet here were all of these books that were filled with non-essential words – waste. I felt a book on the topic of lean should itself be lean. With this in mind I went about writing my first book on lean – 7 Steps To A Lean Business – an overview of lean manufacturing and lean business systems. At 140 pages, this book can be read in a couple of hours and while the details may not enable one to immediately turn a business lean, I believe 7

Steps does provide a very sound overview and ground learning for the lean newcomer.

Now it is time to share the details of some of the different lean tools, I started writing a book detailing all of the tools but soon realised what I was writing wasn't lean enough. And so the Lean Business in 60 Minutes idea was conceived. This book is the first borne from the concept.

If you are a business owner or manager Your 60 Minute Lean Business - 5S Implementation Guide and are looking for a concise, detailed guide to implementing a Your 60 Minute Lean Business - 5S Implementation Guide 5S system, then this book was written especially for you. My goal is to share what I have been lucky enough to learn Your 60 Minute Lean Business - 5S Implementation Guide with other like minded people who may not have had the dumb luck that I have had. When I say dumb luck, I mean dumb luck. The following is the story of how I came to learn lean, I'm sharing this story to firstly build my credentials and secondly to show how anybody can learn and Your 60 Minute Lean Business - 5S Implementation Guide implement these tools.

At the age of 32 I was working in a factory after a recent business failure when I was lucky enough to break two fingers in a ten ton press. It was quite a bad break, twelve months recovery including two surgeries (one bone graft). Your 60 Minute Lean Business - 5S Implementation Guide Now it may seem strange to call that lucky, but luck is what you make of a situation. Even though I had only one working hand, I could still use a computer, and I was fairly handy on a computer (pun Your 60 Minute Lean Business - 5S Implementation Guide not intended). I ended up working with the Quality Manager who by chance was starting to implement some lean manufacturing / continuous improvement ideas in the business. I learnt a great deal during this time. I was also lucky that this Your 60 Minute Lean Business - 5S Implementation Guide company was in the automotive industry and that one of their main customers was Toyota, Your 60 Minute Lean Business - 5S Implementation Guide probably the best company in the world to learn from. I spent the next five years living and breathing the Toyota Production System (TPS) with direct instruction and mentoring through Toyota. Now after having implemented lean systems and tools through a variety of companies in many organisations in many diverse industries, it is time to share what I have learnt for others to benefit.

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What is 5S

5S plays a big part in any lean manufacturing system. You will see in this guide that it is much more than just a housekeeping program. The 5S's stand for Seiri, Seiton, Seiso, Seiketsu, Shitsuke. Translated these are Sort, Set in Order, Shine (sometimes called Sweep), Standardise and Sustain. There is often a 6th S added – this is usually Safety.

5S is often referred to as a housekeeping program, beware of anyone doing this – it shows either a lack of understanding of 5S or a lack of belief. The benefits of 5S are discussed in the next section, but at this point I will say they go much deeper than housekeeping.

5S is one of the foundation stones of any lean system, without 5S in place all other improvements will be very difficult to sustain. The lean house is a symbolic building diagram showing Your 60 Minute Lean Business - 5S Implementation Guide the different tools and principles of lean or TPS and how they fit together in the building structure. 5S is one of the foundation stones. The lean house diagram can be seen on the next page.

So the best way to describe a 5S system is to call it “A system to ensure the workplace Your 60 Minute Lean Business - 5S Implementation Guide enables effective and efficient outputs”. Yes this is a bit of a quality managers terminology, I won't apologise for that. It isn't a coincidence Your 60 Minute Lean Business - 5S Implementation Guide that continuous improvement is a major factor in ISO 9001 and TS16949 – it really does work and improved

quality is just one of the benefits.

Benefits

As I mentioned earlier, the benefits of 5S are far greater than simply improved housekeeping. A sustained 5S system will bring the following benefits:

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